

Financial Statements

Year ended December 31, 2023

(Expressed in thousands of dollars)



Financial Statements Year Ended December 31, 2023

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KPMG LLP

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INDEPENDENT AUDITOR'S REPORT

To the Shareholder of GrandBridge Energy Inc.

Opinion

We have audited the financial statements of GrandBridge Energy Inc.(the Entity), which comprise:

- the statement of financial position as at December 31, 2023
- the statement of comprehensive income for the year then ended
- the statement of changes in equity for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of material accounting policy information

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at December 31, 2023, and its financial performance and its cash flows for the for the year then ended in accordance with IFRS Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our auditor's report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due
 to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion.
 - The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of the Entity's internal control.



- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants, Licensed Public Accountants

Kitchener, Canada

KPMG LLP

April 4, 2024



Statement of Financial Position (in thousands of Canadian dollars) As at December 31, 2023, with comparative information for 2022

	Dec	cember 31, 2023	December 31, 2022
Assets			
Current Assets:			
Cash and cash equivalents (note 5)	\$	-	\$ 16,320
Accounts receivable		30,050	27,901
Unbilled revenue		32,072	33,769
Inventories (note 6)		5,952	5,130
Other assets		1,464	1,563
Total current assets		69,538	84,683
Non-Current Assets:			
Property, plant & equipment (note 7)		353,812	326,946
Intangible assets (note 7)		3,554	2,215
Lease receivable (note 15)		382	345
Derivative assets (note 25)		1,794	2,678
Goodwill (note 8)		73,596	73,596
Total non-current assets		433,138	405,780
Total Assets		502,676	490,463
Regulatory deferral account debit balances (note 9)		15,189	15,707
Regulatory asset associated with deferred tax liability		22,482	19,927
Deferred taxes associated with regulatory deferral accounts		(5,958)	(5,280
		31,713	30,354
Total Assets and Regulatory Deferral Account Debit Balances	\$	534,389	\$ 520,817



Statement of Financial Position (continued) (in thousands of Canadian dollars) As at December 31, 2023, with comparative information for 2022

	December 31, 2023	December 31, 2022
Liabilities		
Current Liabilities:		
Bank indebtedness	\$ 373	\$ -
Accounts payable and accrued liabilities	47,032	46,267
Payable in lieu of corporate taxes	725	1,398
Long-term debt - current (note 10)	1,000	1,000
Customer deposits (note 13)	17,330	18,412
Lease liabilities - current (note 15)	35	32
Intercompany debt (note 17)	4,442	4,942
Current liabilities	70,937	72,051
Non-Current Liabilities		
Long-term debt (note 10)	130,068	138,153
Deferred tax liability (note 11)	18,359	16,563
Employee future benefits (note 12)	3,557	3,592
Customer deposits (note 13)	6,279	5,322
Deferred revenue (note 14)	57,636	43,571
Lease liabilities (note 15)	345	350
Total non-current liabilities	216,244	207,551
Total Liabilities	287,181	279,602
Shareholder's Equity		
Share capital (note 16)	166,044	166,044
Accumulated other comprehensive gain (note 12)	444	1,128
Retained earnings	75,816	67,863
Total shareholder's equity	242,304	235,035
Total Liabilities and Shareholder's Equity	529,485	514,637
Regulatory deferral account credit balances (note 9)	4,904	6,180
Total Liabilities, Equity and Regulatory		
Deferral Account Credit Balances	\$ 534,389	\$ 520,817



Statement of Comprehensive Income (in thousands of Canadian dollars) Year ended December 31, 2023, with comparative information for eight month period ended December 31, 2022

	2023	2022
Revenues:		
Energy sales (note 18)	\$ 312,762 \$	220,956
Distribution revenue (note 18)	63,152	40,729
Other income from operations (note 19)	5,024	4,691
Total revenues	380,938	266,376
Expenses:		
Energy purchases	312,588	221,696
Operating expenses	33,763	22,007
Depreciation and amortization	12,593	8,213
Total expenses	358,944	251,916
Income from operating activities	21,994	14,460
Other expenses:		
Loss on disposal of property, plant and equipment	433	224
Finance income (note 20)	(433)	(444
Finance charges (note 20)	6,221	4,016
	6,221	3,796
Income before payments in lieu of corporate taxes	15,773	10,664
Income tax expense (note 11)	3,707	3,484
Income for the year before net movements in regulatory deferral account balances	12,066	7,180
Net movements in regulatory deferral account balances, net of tax	2,354	2,347
Net income for the year after net movements in regulatory deferral account balances	14,420	9,527
Other comprehensive (loss) income, net of tax:		
Actuarial (loss) gain on employee future benefits (note 12)	(47)	137
Unrealized (loss) gain on derivatives	(884)	894
Income tax recovery (expense) on other comprehensive income	247	(280)
Other comprehensive (loss) income, net of tax	(684)	751
Total comprehensive income, for the year	\$ 13,736 \$	10,278



Statement of Changes in Equity (in thousands of Canadian dollars) Year ended December 31, 2023, with comparative information for eight month period ended December 31, 2022

	s	hare Capital		Acc. Other nprehensive Income		Retained Earnings		Total
Balance, May 2, 2022	\$	38,224	Ś	377	Ś	59,545	Ś	98,146
Net Income	•	-	•	-	•	9,527	•	9,527
Other comprehensive income		-		751		-		751
Issuance of shares related to								
amalgamation (note 4)		127,820		-		-	2	127,820
Dividends		-		-		(1,209)		(1,209)
Balance, December 31, 2022	\$	166,044	\$	1,128	\$	67,863	\$ 2	235,035
Balance, January 1, 2023	\$	166,044	\$	1,128	\$	67,863	\$ 2	235,035
Net Income		-		-		14,420		14,420
Other comprehensive loss		-		(684)	١	-		(684)
Dividends		-		-		(6,467)		(6,467)
Balance, December 31, 2023	\$	166,044	\$	444	\$	75,816	\$ 2	242,304



Statement of Cash Flows (in thousands of Canadian dollars) Year ended December 31, 2023, with comparative information for eight month period ended December 31, 2022

	2023	2022
Cash provided by (used in):		
Operating activities		
Total comprehensive income	\$ 13,736 \$	10,278
Items not affecting cash:		
Depreciation and amortization	12,789	8,458
Amortization on right-of-use assets	13	9
Interest on lease liabilities	32	21
Interest on lease receivables	(25)	(17)
Net finance charges on debt, intercompany and other	5,754	3,551
Amortization of deferred revenue (note 14)	(1,227)	(783)
Amortization of deferred financing costs	27	17
Loss on disposal of property, plant and equipment	433	224
Change in non-current customer deposits	957	1,680
Unrealized loss (gain) on derivative assets	884	(894)
Income taxes expense	3,460	3,764
Employee future benefits	(35)	(102)
	36,798	26,206
Income taxes paid	(2,337)	(715)
Net movement in regulatory balances	(2,635)	(2,615)
Net change in non-cash operating working capital (note 24)	(1,553)	(1,218)
	30,273	21,658
Financing activities		
Repayment of intercompany debt	(500)	(200)
Repayment of long-term debt	(8,112)	(750)
Dividends paid (note 16)	(6,467)	(1,209)
Net financing payments on debt, intercompany and other	(5,693)	(3,245)
Payments of lease liabilities	(34)	(22)
	(20,806)	(5,426)
Investing activities		
Purchase of property, plant and equipment and intangibles	(41,518)	(20,359)
Proceeds on disposal of property, plant and equipment	30	65
Capital contributions received	15,292	7,470
Receipts on lease receivables	36	23
	(26,160)	(12,801)
Increase (decrease) in cash and cash equivalents	(16,693)	3,431
Cash and cash equivalents, beginning of year	16,320	12,889
Cash and cash equivalents, end of year	\$ (373) \$	16,320



1. Reporting Entity:

GrandBridge Energy Inc. (the "Corporation" or "GrandBridge Energy") was incorporated on May 2, 2022 under the Business Corporations Act (Ontario) by legal amalgamation (the "Amalgamation Transaction" as described in note 4) of the former entities: Energy+ Inc. ("Energy+") and Brantford Power Inc. ("BPI").

The Corporation is a rate regulated, municipally owned electricity distribution corporation incorporated under the laws of Ontario, Canada. The address of the Corporation's registered office is 39 Glebe St., Cambridge, Ontario, Canada.

GrandBridge Energy delivers electricity and related utility services to approximately 113,000 customers in the City of Cambridge, the City of Brantford, the Township of North Dumfries, and within the County of Brant over a territory that spans approximately 635 square kilometers.

The Corporation is a wholly owned subsidiary of GrandBridge Corporation, whose shareholders are the City of Cambridge ("Cambridge"), the City of Brantford ("Brantford") and the Township of North Dumfries ("North Dumfries").

2. Basis of presentation:

(a) Statement of compliance:

The Corporation's financial statements have been prepared in accordance with IFRS Accounting Standards ("IFRS").

(b) Approval of the financial statements:

The financial statements were approved by the Board of Directors on March 28, 2024.

(c) Basis of measurement:

The financial statements have been prepared on the historical cost basis except for the following:

- i. Financial instruments, where held, are measured at fair value and any change in value is recorded through profit or loss.
- ii. Contributed assets are initially measured at fair value.

The methods used to measure fair values are discussed further in note 25.

(d) Functional and presentation currency:

These financial statements are presented in Canadian dollars, which is the Corporation's functional currency. All financial information presented in Canadian dollars has been rounded to the nearest thousand.



2. Basis of presentation (continued):

(e) Use of estimates and judgments:

The preparation of financial statements in conformity with IFRS requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses and disclosure of contingent assets and liabilities. Actual results may differ from those estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future periods affected.

Information about critical judgments in applying accounting policies that have the most significant effect on the amounts recognized in these financial statements is included in the following notes:

- i. Note 3 (k) Revenue recognition: determination of the performance obligation for contributions from customers and the related amortization period.
- ii. Note 3 (I) Leases: measurement of leases, including term and discount rate.
- iii. Note 7 Property, plant and equipment and intangible assets: estimation of useful lives of its property, plant and equipment and intangible assets.
- iv. Note 12 Employee future benefits: estimation provided by third party actuarial firm.

(f) Rate regulation:

The Corporation is regulated by the Ontario Energy Board ("OEB"), under the authority granted by the *Ontario Energy Board Act, 1998*. Among other things, the OEB has the power and responsibility to approve or set rates for the transmission and distribution of electricity, providing continued rate protection for electricity consumers in Ontario, and ensuring that transmission and distribution companies fulfill obligations to connect and service customers. The OEB may also prescribe license requirements and conditions of service to local distribution companies ("LDCs"), such as the Corporation, which may include, among other things, record keeping, regulatory accounting principles, separation of accounts for distinct businesses, and filing and process requirements for rate setting purposes.



2. Basis of presentation (continued):

(f) Rate regulation (continued):

Rate setting:

Distribution revenue

For the distribution revenue included in electricity sales, the Corporation files a "Cost of Service" ("COS") rate application with the OEB every five years where rates are determined through a review of the forecasted annual amount of operating and capital expenses, debt and shareholder's equity required to support the Corporation's business. The Corporation estimates electricity usage and the costs to service each customer class to determine the appropriate rates to be charged to each customer class. The COS application is reviewed by the OEB and intervenors and rates are approved based upon this review, including any revisions resulting from that review.

In the intervening years an Incentive Rate Mechanism application ("IRM") is filed. An IRM application results in a formulaic adjustment to distribution rates that were set under the last COS application. The previous year's rates are adjusted for the annual change in the Gross Domestic Product Implicit Price Index for Final Domestic Demand ("GDP IPI-FDD") net of a productivity factor and a "stretch factor" determined by the relative efficiency of an electricity distributor.

In the Mergers, Amalgamations, Acquisitions and Divestitures ("MAADs") application for GrandBridge Energy, the OEB approved a ten-year deferred rebasing period. The service territories of the legacy entities will continue to have separate Tariffs of Rates and Charges until the end of the ten-year deferred rebasing period when rates are expected to be harmonized through the filing of a COS rate application. Harmonized rates are expected to be effective for 2032 distribution rates.

As a licensed distributor, the Corporation is responsible for billing customers for electricity generated by third parties and the related costs of providing electricity service, such as transmission services and other services provided by third parties. The Corporation is required, pursuant to regulation, to remit such amounts to these third parties, irrespective of whether the Corporation ultimately collects these amounts from customers.

In August 2022, the Corporation filed a 2023 IRM application requesting new rates effective January 1, 2023. The OEB issued a Decision to approve the Corporation's 2023 rates on December 8, 2022. The approved rates were effective January 1, 2023.

In February 2023, the Corporation filed phase 2 of its 2023 IRM application requesting disposition of certain deferral and variance accounts. The OEB issued a Decision to approve disposition through rate riders on June 15, 2023. The approved rate riders were effective July 1, 2023.



2. Basis of presentation (continued):

(f) Rate regulation (continued):

Distribution revenue (continued)

In August 2023, the Corporation filed a 2024 IRM application requesting new rates effective January 1, 2024. The OEB issued a Decision to approve the Corporation's 2024 rates on December 12, 2023. The approved rates were effective January 1, 2024.

Electricity rates

The OEB sets electricity prices for low-volume consumers once each year based on an estimate of how much it will cost to supply the province with electricity for the next year. All remaining consumers pay the market price for electricity. The Corporation is billed for the cost of the electricity that its customers use and passes this cost on to the customer at cost without a mark-up.

3. Material accounting policies:

The accounting policies set out below have been applied consistently to all periods presented in these financial statements. Details of changes in accounting policies are disclosed in note 26.

(a) Financial instruments:

Financial assets are classified into one of three primary categories depending on the Corporation's business model for managing the financial assets and the contractual cash flow characteristics of the financial assets: (i) amortized costs; (ii) fair value through other comprehensive income ("FVOCI"); or (iii) fair value through profit or loss ("FVTPL").

At the time of initial recognition, financial assets included in the categories of amortized cost or FVOCI are measured at fair value plus transaction costs, and financial assets included in the category of FVTPL are measured at fair value with transaction costs expensed in profit or loss.

Subsequent measurement of the financial asset depends on the classification determined at initial recognition. Financial assets are not reclassified subsequent to their initial recognition, unless the Corporation changes its business model for managing financial assets.

Financial liabilities are initially measured at fair value, net of transaction costs incurred, and are subsequently carried at amortized cost using the effective interest rate method. Any difference between the proceeds (net of transaction costs) and the redemption value is recognized as an adjustment to interest expense over the period of the borrowings.



3. Material accounting policies (continued):

(a) Financial instruments (continued):

The Corporation has one derivative instrument related to its long-term debt facilities with the Royal Bank of Canada. Hedge accounting has been used in the presentation of these financial statements for the fully hedged instrument, which has been classified as a financial asset at fair value, with changes in fair value recorded in other comprehensive income.

(b) Inventory:

Inventory, which consists of parts and supplies acquired for internal construction or consumption for the maintenance of capital assets, is valued at the lower of cost and net realizable value. Cost is determined on a weighted moving average basis.

(c) Property, Plant & Equipment and Intangible Assets:

Property, plant, and equipment are measured at historical cost or deemed cost, less accumulated depreciation and any accumulated impairment losses, if applicable.

If significant parts of an item of PP&E have different useful lives, then they are accounted for as separate major components of PP&E.

The cost of PP&E represents the original cost, consisting of direct materials and labour, contracted services, engineering costs, directly attributable overheads, and any other costs directly attributable to bringing the asset to a working condition for its intended use. Costs incurred to remove an existing asset from service that are not directly attributable to site preparation for the construction of new assets are expensed.

The carrying amount of a replaced item of PP&E is derecognized and the related loss is included as a loss on disposal of PP&E.

Major spare parts and standby equipment are recognized as items of PP&E.

Right-of-use assets are recognized for contracts that are, or contain, leases.

Work in progress comprises capital assets under construction, assets not yet placed into service, and pre-construction activities related to specific projects expected to be constructed.

Depreciation is recognized in net income on a straight-line basis over the estimated useful life of each part or component of an item of PP&E. Land is not depreciated.

Right-of-use assets are depreciated over the shorter of the lease term and their useful lives.



3. Material accounting policies (continued):

(c) Property, Plant & Equipment and Intangible Assets (continued):

The estimated useful lives of PP&E are as follows:

	Estimated Service Life
Buildings	5 – 80 years
Transformer Station Equipment	15 – 60 years
Distribution Transformers	20 – 80 years
Distribution System	15 – 99 years
Meters	10 – 45 years
System Supervisory Equipment	15 years
Right-of-Use Assets	20 - 40 years
Intangible Assets	2 – 50 years
Other Capital Assets	3 – 20 years

(d) Goodwill:

Goodwill arising on the acquisition of subsidiaries is measured at cost and is not amortized. Goodwill is tested annually for impairment.

(e) Impairment:

i. Financial assets measured at amortized cost:

Loss allowances for accounts receivable and unbilled revenue are measured at an amount equal to the lifetime expected credit losses that result from all possible default events over the expected life. Expected credit losses are recognized in profit or loss.

ii. Non-financial assets:

The carrying amounts of the Corporation's non-financial assets, other than inventories and deferred tax assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated.

An impairment loss is recognized if the carrying amount of an asset or its cashgenerating unit exceeds its estimated recoverable amount. Impairment losses are recognized in profit or loss.



3. Material accounting policies (continued):

(e) Impairment (continued):

An impairment loss in respect of goodwill is not reversed. For assets other than goodwill, impairment recognized in prior periods is assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognized.

(f) Provisions:

A provision is recognized if, as a result of a past event, the Corporation has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

(g) Regulatory deferral accounts:

Regulatory deferral account debit balances represent costs incurred in excess of amounts billed to the customer at OEB approved rates. These amounts have been accumulated and deferred in anticipation of their future recovery in electricity distribution rates. Regulatory deferral account credit balances represent amounts billed to the customer at OEB approved rates in excess of costs incurred by the Corporation.

Regulatory deferral account debit balances are recognized if it is probable that future billings in an amount at least equal to the capitalized cost will result from inclusion of that cost in allowable costs for rate-making purposes. The offsetting amount is recognized in profit and loss. The debit balance is reduced by the amount of customer billings as electricity is delivered to the customer and the customer is billed at rates approved by the OEB for the recovery of the capitalized costs.

Regulatory deferral account credit balances are recognized if it is probable that future billings in an amount at least equal to the credit balance will be reduced as a result of rate-making activities. The offsetting amount is recognized in profit and loss. The credit balance is reduced by the amounts returned to customers as electricity is delivered to the customer at rates approved by the OEB for the return of the regulatory account credit balance.

The probability of recovery or repayment of the regulatory account balances is assessed annually based upon the likelihood that the OEB will approve the change in rates to recover or repay the balance. Any resulting impairment loss is recognized in profit and loss in the period incurred.



3. Material accounting policies (continued):

(g) Regulatory deferral accounts (continued):

Regulatory deferral accounts attract interest at OEB prescribed rates, which was 4.73% from January 1, 2023 to March 31, 2023, 4.98% from April 1, 2023 to June 30, 2023, 4.98% from July 1, 2023 to September 30, 2023, and 5.49% from October 1, 2023 to December 31, 2023.

(h) Customer deposits:

Customers may be required to post security to obtain electricity or other services. These amounts are recorded in the accounts as deposits, which are reported separately from the Corporation's own cash and cash equivalents. Interest is paid in accordance with the OEB regulations with interest rates based on a variable rate of prime less 2.0%, updated quarterly.

(i) Employee benefits:

i. Pension plan

The Corporation provides a pension plan for its full-time, permanent and certain contract employees through the Ontario Municipal Employees Retirement System ("OMERS"). OMERS is a multi-employer pension plan and provides pensions for employees of Ontario municipalities, local boards, public utilities, and school boards. The Fund is a contributory defined benefit pension plan, which is financed by equal contributions from participating employers and employees, and by the investment earnings of the Fund. To the extent that the Fund finds itself in an underfunded position, additional contribution rates may be assessed to participating employers and members.

OMERS is a defined benefit plan, however, as OMERS does not segregate its pension asset and liability information by individual employers, there is insufficient information available to enable the Corporation to directly account for the plan as a defined benefit plan. Consequently, the plan has been accounted for as a defined contribution plan and the Corporation recognizes the expense related to this plan as an employee benefit expense in net income when contributions are due.

ii. Post employment benefits other than pension

The Corporation pays certain medical, dental, and life insurance benefits under unfunded defined benefit plans on behalf of its retired employees.

The cost of these benefits is expensed as earned by employees through employment service. The accrued benefit obligations and current service cost are actuarially determined by applying the projected benefits method pro-rated on service and based on assumptions that reflect management's best estimates. The amount of the obligation is determined from actuarial valuations performed every three years. An actuarial valuation was completed for the period ended December 31, 2022.

Actuarial gains and losses arising from defined benefit plans are recognized immediately in other comprehensive income and reported in retained earnings.



3. Material accounting policies (continued):

(i) Employee benefits (continued):

iii. Short-term employee benefits

The Corporation provides a short-term non-vesting sick-leave benefit to its employees. Actuarial gains and losses on accumulated sick leave credits are recognized in the statements of comprehensive income in the period in which they arise.

(j) Deferred revenue and assets transferred from customers:

Certain customers and developers are required to contribute towards the capital cost of construction in order to provide ongoing service. When an asset is received as a capital contribution, the asset is initially recognized at its fair value, with the corresponding amount recognized as deferred revenue. Deferred revenue represents the Corporation's obligation to continue to provide customers access to the supply of electricity and is amortized to income on a straight-line basis over the economic useful life of the acquired or contributed asset, which represents the period of ongoing service to the customer.

(k) Revenue recognition:

i. Energy sales and distribution revenue

Revenues from energy sales and electricity distribution are recorded on the basis of cyclical billings and include an estimated amount for electricity delivered and not yet billed. The performance obligation is satisfied over time when the electricity is simultaneously received and consumed by the customer. The billing cycles and payment terms are on a monthly basis.

Energy sales arise from charges to customers for electricity consumed, based on regulated rates. Energy sales include amounts billed or billable to customers for commodity charges, retail transmission charges, and wholesale market service charges at current rates. Energy sales are presented on a gross basis as the Corporation has determined that it is acting as a principal for these electricity charges.

Distribution revenue is recorded based on OEB approved distribution tariff rates established to recover the costs incurred by the Corporation in delivering electricity to customers.

ii. Capital contributions

Certain customers are also required to contribute towards the capital cost of construction of distribution assets in order to provide ongoing service. These contributions fall within the scope of IFRS 15 Revenue from Contracts with Customers. The contributions are received to obtain a connection to the distribution system in order to receive ongoing access to electricity. The Corporation has concluded that the performance obligation is the supply of electricity over the life of the relationship with the customer which is satisfied over time as the customer receives and consumes the electricity. Revenue is recognized on a straight-line basis over the useful life of the related asset.



3. Material accounting policies (continued):

(k) Revenue recognition (continued):

Developers are required to contribute towards the capital cost of construction of distribution assets in order to provide ongoing service. The developer is not a customer and therefore the contributions do not meet the criteria of IFRS 15 Revenue from Contracts with Customers. Cash contributions received from developers are recorded as deferred revenue. When an asset other than cash is received as a capital contribution, the asset is initially recognized at its fair value, with a corresponding amount recognized as deferred revenue.

iii. Other revenue

Other revenue, which includes revenue from services ancillary to the distribution of electricity, revenue from water billing services, and other billable services is recognized as the services are rendered.

(I) Leases:

As a lessee:

At inception of a contract, the Corporation assesses whether a contract is, or contains, a lease.

The Corporation recognizes a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability, adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. The estimated useful life of a right-of-use asset is determined on the same basis as those for property and equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain re-measurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, plus any extensions to be exercised, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Corporation's incremental borrowing rate.



3. Material accounting policies (continued):

(I) Leases (continued):

At inception of a contract that contains a lease component, the Corporation allocates the consideration in the contract to each of the lease components based on their relative standalone prices. For the property leases, the Corporation has elected not to separate non-lease components and account for the lease and non-lease components as a single lease component.

As a lessor:

When the Corporation acts as a lessor, it determines at lease commencement whether each lease is a finance lease or an operating lease.

The Corporation recognizes lease payments received under operating leases as finance income on a straight-line basis over the lease term.

Revenue on the finance lease is recognized as it accrues in net income based on the implicit interest rate over the term of the lease.

(m) Finance income and finance charges:

Finance income is recognized as it accrues in net income and comprises interest earned on cash and cash equivalents, and late payments on customer electricity accounts receivable balances.

Finance charges comprise: (i) interest on borrowings; (ii) interest on deposits; and (iii) standby fees. Finance charges are computed using the effective interest rate method and are recognized as an expense unless they are capitalized as part of the cost of qualifying assets and except for instruments deemed to have a fully effective hedge.

(n) Payments in lieu of corporate taxes:

Payments in lieu of corporate taxes expense, also referred to as income tax expense, comprises current and deferred tax. Income tax expense is recognized in profit or loss except to the extent that it relates to items recognized directly in equity, in which case, it is recognized in equity.

The Corporation is currently exempt from taxes under the Income Tax Act (Canada) and the Ontario Corporations Tax Act (collectively the "Tax Acts"). Under the Electricity Act, 1998, the Corporation makes payments in lieu of corporate taxes to the Ontario Electricity Financial Corporation ("OEFC"). These payments are calculated in accordance with the rules for computing taxable income and taxable capital and other relevant amounts contained in the Income Tax Act (Canada) and the Corporations Tax Act (Ontario) as modified by the Electricity Act, 1998, and related regulations. Prior to October 1, 2001, the Corporation was not subject to income or capital taxes.



3. Material accounting policies (continued):

(n) Payments in lieu of corporate taxes (continued):

Current tax is the tax payable on the taxable income for the period, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous periods.

Deferred tax is recognized using the balance sheet method. Under this method, deferred income taxes reflect the net tax effects of temporary differences between the tax basis of assets and liabilities and their carrying amounts for accounting purposes, as well as for tax losses available to be carried forward to future periods that are likely to be realized. Deferred tax assets and liabilities are measured using enacted or substantively enacted tax rates, at the reporting date, expected to apply to taxable income in the periods in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the date of enactment or substantive enactment.

(o) Business combinations

The Corporation accounts for business combinations using the acquisition method when control is transferred to the Corporation. The consideration transferred in the acquisition is generally measured at fair value, as are the identifiable net assets acquired. Any goodwill that arises is tested annually for impairment. Any gain on a bargain purchase is recognized in profit or loss immediately. Transaction costs are expensed as incurred, except if related to the issue of debt or equity securities.

The consideration transferred does not include amounts related to the settlement of preexisting relationships. Such amounts are generally recognized in profit or loss.

Any contingent consideration is measured at fair value at the date of acquisition. If an obligation to pay contingent consideration that meets the definition of a financial instrument is classified as equity, then it is not remeasured and settlement is accounted for within equity.

Otherwise, other contingent consideration is remeasured at fair value at each reporting date and subsequent changes in the fair value of the contingent consideration are recognized in profit or loss.



4. Business combination:

On May 2, 2022, the Corporation was formed pursuant to a legal amalgamation between the former Energy+ and BPI. Under the Amalgamation Transaction, shares of the former Energy+ and BPI were exchanged for voting common shares of the Corporation. The Amalgamation Transaction was recognized as a business combination in accordance with IFRS 3, Business Combinations, using the acquisition method, with the former Energy+ deemed as the acquirer based on its relative size compared to that of the former BPI. These financial statements include: the net fair value of the assets of the former BPI as at May 1, 2022; and the net assets of Energy+ at the carrying amounts at May 1, 2022.

The aggregate consideration was \$127,820 for 1,000 common shares.

The following table summarizes the estimated fair value of assets acquired and liabilities assumed at the date of acquisition:

Cash and cash equivalents	3,273
Accounts receivable and unbilled revenue	20,609
Payment in lieu of corporate taxes	808
Inventories	867
Other assets	496
Property, plant & equipment, and intangibles	112,170
Lease receivable	564
Derivative asset	1,784
Regulatory deferral account debit balances	2,598
Deferred tax liability associated with regulatory assets	5,114
Regulatory asset associated with deferred tax liability	(1,355)
Accounts payable and accrued liabilities	(17,218)
Customer deposits	(2,428)
Due to related parties	(1,036)
Long-term debt	(35,612)
Deferred tax liability	(5,968)
Employee future benefits	(1,268)
Deferred revenue	(9,563)
Regulatory deferral account credit balances	(475)
Total identifiable net assets at fair value	73,360
Goodwill	54,460
Total consideration	127,820

Prior to the Amalgamation Transaction, the predecessor corporations were parties to a long-term lease. The elimination of the lease on amalgamation resulted in a reduction to the finance lease receivable of the former BPI, an increase in PP&E, a decrease to the former Energy+ lease obligation, with a corresponding incremental increase to Goodwill of \$172.



5. Cash and Cash Equivalents

Cash and cash equivalents consist of overnight deposits at a Canadian chartered bank.

6. Inventories

	2023	2022
Stores	\$ 5,876	\$ 5,059
Other	76	71
	\$ 5,952	\$ 5,130

7. Property, Plant & Equipment and Intangible Assets

(a) Cost or Deemed Cost

	Land and Buildings	C	Distribution System	Other Assets	Right -of-Use Assets	In- tangibles	Work -in- Progress	Total
Balance, January 1, 2023	\$ 43,183	\$	304,173	\$ 20,833	\$ 725	\$ 2,457	\$ 6,793	\$ 378,164
Additions	1,887		33,687	1,920	-	676	3,300	41,470
Disposals/retirements	-		(864)	(1,582)	(342)	-	-	(2,788)
Reclassification	-		-	182	-	-	(182)	-
Balance, December 31, 2023	\$ 45,070	\$	336,996	\$ 21,353	\$ 383	\$ 3,133	\$ 9,911	\$ 416,846
Balance, May 2, 2022	\$ 13,834	\$	211,996	\$ 14,759	\$ 3,950	\$ -	\$ 5,261	\$ 249,800
Acquisition additions	28,851		75,462	4,630	-	2,433	794	112,170
Disposal on acquisition	-		-	-	(3,225)	-	-	(3,225)
Additions	498		17,293	1,806	-	24	738	20,359
Disposals/retirements	-		(578)	(362)	-	-	-	(940)
Balance, December 31, 2022	\$ 43,183	\$	304,173	\$ 20,833	\$ 725	\$ 2,457	\$ 6,793	\$ 378,164



7. Property, Plant & Equipment and Intangible Assets (continued)

(b) Accumulated Depreciation

	Land and Buildings	Distribution System	Other Assets	Right -of-Use Assets	In- tangibles	Work -in- ogress	Total
		•					
Balance, January 1, 2023	\$ 1,998	34,533	\$ 11,862	\$ 368	\$ 242	\$ - \$	49,003
Depreciation charge	1,144	9,282	1,931	13	432	-	12,802
Disposals/retirements	-	(414)	(1,569)	(342)	-	-	(2,325)
Balance, December 31, 2023	\$ 3,142 \$	43,401	\$ 12,224	\$ 39	\$ 674	\$ - \$	59,480
Balance, May 2, 2022	\$ 1,353	28,545	\$ 10,930	\$ 460	\$ -	\$ - \$	41,288
Disposal on acquisition	-	-	-	(101)	-	-	(101)
Depreciation charge	645	6,295	1,276	9	242	-	8,467
Disposals/retirements	-	(307)	(344)	-	-	-	(651)
Balance, December 31, 2022	\$ 1,998 \$	34,533	\$ 11,862	\$ 368	\$ 242	\$ - \$	49,003

(c) Carrying Amounts

					Right		Work	
	Land and	ı	Distribution	Other	-of-Use	ln-	-in-	
	Buildings		System	Assets	Assets	tangibles	Progress	Total
Balance, December 31, 2023	\$ 41,928	\$	293,595	\$ 9,129	\$ 344	\$ 2,459	\$ 9,911	\$ 357,366
Balance, December 31, 2022	\$ 41,185	\$	269,640	\$ 8,971	\$ 357	\$ 2,215	\$ 6,793	\$ 329,161

As at December 31, 2023, Work-in-progress includes \$1,095 of intangible assets under development (2022 - \$nil).



8. Goodwill

Management has determined that the Corporation's rate-regulated operations are one cash-generating unit. As the goodwill corresponds to the rate-regulated operations, the goodwill was allocated to that cash-generating unit. The Corporation performed an impairment test as at December 31, 2023 based on an estimate of the Corporation's fair value less selling costs. Fair value was determined using a multiple of regulated rate base approach, which is a valuation technique used in the industry for purchase and sale transactions. The recoverable amount of goodwill determined in the analysis was greater than the carrying value and no impairment was recorded.

As a result of the amalgamation transaction (note 4), the Corporation had additions to Goodwill of \$54,632 in 2022.

	2022
Balance at May 1, 2022	\$ 18,964
Acquisition additions (note 4)	54,632
Balance at December 31, 2022	\$ 73,596

9. Regulatory deferral account balances

Regulatory deferral account balances can arise as a result of the rate-making process (note 2(f)).

The regulatory deferral account balances are recovered or settled through rates set by the OEB which are determined using estimates of future consumption of electricity by its customers. Future consumption is impacted by various factors including the economy and weather. The Corporation has received approval from the OEB to establish its regulatory deferral account balances. The following is a reconciliation of the carrying amount for each class of regulatory deferral account balances:

	January 1, 2023	Balances arising in the period	Recovery/ reversal	December 31, 2023	Remaining recovery/ reversal period (years)
Regulatory deferral account debit balances					
Retail settlement variances	\$ 13,105	\$ 3,832 \$	(3,848)	\$ 13,089	< 2
Regulatory variances disposition	1,370	(2,323)	1,231	278	< 2
Other regulatory assets	993	538	-	1,531	9
IFRS/CGAAP transitional amounts	73	-	-	73	9
Other	166	52	-	218	9
Total amount related to regulatory deferral account debit balances	\$ 15,707	\$ 2,099 \$	(2,617)	\$ 15,189	



9. Regulatory deferral account balances (continued):

	January 1, 2023	Balances arising in the period	Recovery/ reversal	December 31, 2023	Remaining recovery/ reversal period (years)
Regulatory deferral account credit balances					
Retail settlement variances	\$ 4,972	\$ 1,138 \$	(2,617)	\$ 3,493	< 2
PILs and taxes - CCA changes	1,034	177	-	1,211	9
Smart meters	174	8	-	182	9
Other	-	18	-	18	< 2
Total amount related to regulatory deferral account credit balances	\$ 6,180	\$ 1,341 \$	(2,617)	\$ 4,904	

Settlement of the retail settlement variance accounts is generally done on an annual basis through application to the OEB. The 2023 IRM application was approved by the OEB on December 8, 2022 for the net disposition of retail settlement variances of \$2,517 over a period of 12 months from January 1, 2023 to December 31, 2023. Phase 2 of the 2023 IRM application was approved by the OEB on June 15, 2023 for the net disposition of retail settlement variances of \$402, including disposition of residual balances from previously disposed variances of (\$1,688), over a period of 12 months from July 1, 2023 to July 1, 2024.

The OEB requires the Corporation to estimate its income taxes when it files a COS application to set its rates. As a result, the Corporation has recognized a regulatory deferral account for the amount of deferred taxes that will ultimately be recovered from/paid back to its customers. This balance will fluctuate as the Corporation's deferred tax balance fluctuates.



10. Long-term debt:

Long-term debt is comprised of:

		2023		2022
Series A, Senior Unsecured debentures				
3.929%, interest payable semi-annually, and maturing January 27, 2045	\$	50,000	\$	50,000
Series B, Senior Unsecured debentures				
2.968%, interest payable semi-annually, and maturing August 10, 2060		55,000		55,000
Non-revolving term facility				
Interest at prime, repayable in quarterly installments of \$250,000,				
due March 30, 2025		21,750		22,750
Revolving credit facility with interest at prime, due May 3, 2027		5,000		12,112
nevolving create identity with interest de prime, due may 3, 2027		3,000		12,112
Less: Unamortized cost of debt insurance		(682)		(709)
		131,068		139,153
Less: Current portion of long-term debt		1,000		1,000
	\$	130,068	\$	138,153
Interest expense on long term debt:				
Series A Senior Unsecured Debentures	\$	1,965	\$	1,318
Series B Senior Unsecured Debentures	•	1,632	•	1,096
Non-revolving term facility		778		533
Revolving credit facility		327		391
	\$	4,702	\$	3,338



11. Payments in lieu of corporate income taxes ("PILs"):

The provision for payments in lieu of corporate taxes recognized in income is as follows:

	2023	2022
Current PILs		
Current period	\$ 1,664 \$	2,583
Deferred PILs		
Origination and reversal of temporary differences (excludes other comprehensive income)	2,043	901
Income tax expense	\$ 3,707 \$	3,484

i. Reconciliation of effective tax rate

PILs varies from amounts which would be computed applying the Corporation's combined statutory income tax rate as follows:

	2023	2022
Income before taxes, excludes other comprehensive income \$	16,250	\$ 11,538
Canada and Ontario statutory income tax rates	26.5%	26.5%
Expected tax provision on income at statutory rates Increase (decrease) in income taxes resulting from:	4,307	3,057
Permanent differences	18	21
Prior periods	(604)	528
Other	(14)	(122)
\$	3,707	\$ 3,484

ii. Deferred tax balances

Significant components of the Corporation's deferred tax balances are as follows:

	2023	2022
Deferred tax assets (liabilities):		
Property, plant and equipment	\$ (34,202) \$	(28,845)
Deferred revenue – contributed capital	15,274	11,546
Intangible assets	(201)	(167)
Employee future benefits	943	952
Derivative assets	(476)	(710)
Other	303	661
	\$ (18,359) \$	(16,563)



12. Employee future benefits:

The Corporation pays certain medical and life insurance benefits on behalf of some of its retired employees. The Corporation recognizes these post-retirement costs in the period in which employees' services were rendered. The accrued benefit liability and the expense for the year were based on results and assumptions determined by actuarial valuation as at December 31, 2022.

Information about the present value of the defined benefit unfunded obligation and the accrued benefit liability are as follows:

	2023	2022
Defined benefit obligation, beginning of year	\$ (3,592) \$	(3,694)
Current service cost	(61)	(147)
Past service gain	(29)	-
Interest cost	(142)	(91)
Benefits paid during the year	314	203
Actuarial (loss) gain recognized in other		
comprehensive income	(47)	137
Accrued benefit liability, end of year	\$ (3,557) \$	(3,592)

Components of net benefit expense recognized are as follows:

		2023	2022
Current service cost (recovery)	ς.	(61) \$	(147)
Past service gain	Ų	(29)	(147)
Interest cost		(142)	(91)
Net expense recognized	\$	(232) \$	(238)

Actuarial gains and (losses) recognized in other comprehensive income:

	2023	2022
Cumulative amount beginning of year	\$ 478 \$	377
Net actuarial (loss) gain recognized, net of tax	(35)	101
Cumulative amount at December 31	\$ 443 \$	478

The significant actuarial assumptions used in the valuation are as follows:

i. Discount (interest) rate – the discount rate used to determine the present value of the future liabilities and the expense for the year ended December 31, 2023, was 4.6% (2022 - 5.0%);



12. Employee future benefits (continued):

- ii. Salary levels future general salary and wage levels were assumed to increase at 3.0% (2022 3.0%); and
- iii. Health care cost trends the health care cost trend for prescription drugs is estimated to increase at an inclining rate of 4.9% in 2023 to 5.3% over five years. Other medical and dental expenses are estimated to increase at an inclining rate of 5.1% in 2023 to 5.6% over five years.

The approximate effect on the accrued benefit obligation of the entire plan and the estimated net benefit expense of the entire plan if the health care trend rate assumption was increased or decreased by 1%, and all other assumptions were held constant, is as follows:

	Defi	Defined Benefit Obligation		
1% increase in health care trend rate	\$	3,159	\$ 161	
1% decrease in health care trend rate		2,854	144	

13. Customer deposits:

Customer deposits represent cash deposits from electricity distribution customers and retailers, as well as construction deposits.

Deposits from electricity distribution customers are refundable to customers who demonstrate an acceptable level of credit risk as determined by the Corporation in accordance with policies set out by the OEB or upon termination of their electricity distribution service.

Construction deposits represent cash prepayments for the estimated cost of capital projects recoverable from customers and developers. Upon completion of the capital project, these deposits are transferred to deferred revenue.

Customer deposits comprise:

	2023	2022
Current:		
Customer deposits	\$ 1,866 \$	2,872
Construction deposits	15,464	15,540
	\$ 17,330 \$	18,412
Non-Current:		
Customer deposits	\$ 6,279 \$	5,322



14. Deferred Revenue:

	2023	2022
Balance at beginning of year	\$ 43,571 \$	36,884
Amortization of deferred revenue	(1,227)	(783)
Capital contributions received	15,292	7,470
Balance at end of year	\$ 57,636 \$	43,571

15. Leases:

i. Lease Receivable

During 2023, the Corporation executed a finance lease with GrandBridge Group Inc. for office space located at the Corporation's 1500 Bishop property. The term of this lease was for 20 years and includes provisions for termination and extension clauses.

The Corporation has an existing finance lease with GrandBridge Group Inc. for office space at the Corporation's 150 Savannah Oaks property. The term of this lease was for 20 years and includes provisions for termination and extension clauses.

Revenue on the finance lease is recognized in net income as it accrues based on the implicit interest rates over the term of the lease.

Maturity analysis - contractual undiscounted cash flows		2023	2022
Less than one year	\$	39 \$	35
One to five years		157	174
More than five years		471	402
Total undiscounted lease receivable		667	611
Unearned finance income		(285)	(266)
Finance lease receivable	\$	382 \$	345



15. Leases (continued):

ii. Lease Liabilities

The Corporation has entered into lease agreement for Solar PV roof-top equipment, representing right-of-use assets (note 7). Certain leases held by the Corporation provide the Corporation with extension options and termination options that may impact the overall term of the Lease. The Corporation has determined the lease terms based on all available information as at the reporting date.

Maturity analysis - contractual undiscounted cash flows	1	2023	2022
Less than one year	\$	35 \$	34
One to five years		150	185
More than five years		565	565
Total undiscounted lease liabilities		750	784
Interest included on the liabilities included in the			
statement of financial position		(370)	(402)
Lease liabilities - current	\$	35 \$	32
Lease liabilities - non-current	\$	345 \$	350

16. Share Capital:

	2023	2022
Authorized		
Unlimited common shares		
Issued		
1,000 common shares	\$ 166,044 \$	166,044

Dividends

The holders of the common shares are entitled to receive dividends as declared from time to time.

In 2023, the Corporation declared and paid a dividend to its shareholder in the amount of \$6,467 (2022 - 1,209).



17. Related party transactions:

(a) Intercompany debt comprises:

	2023	2022
Township of North Dumfries		
4.993% unsecured promissory note, interest payable quarterly, principal due on two months demand notice	\$ 3,020 \$	3,020
GrandBridge Corporation intercompany loan	1,422	1,922
	\$ 4,442 \$	4,942

During the year, interest of \$151 (2022 - \$113) was paid to the Township of North Dumfries and interest of \$13 (2022 - \$10) was paid to GrandBridge Corporation.

(b) Intercompany transactions:

i. GrandBridge Corporation

The Corporation provided the following services during the year:

	2023	2022
Management fees	\$ 67 \$	24
Accounting and administration fees	\$ 7 \$	4

GrandBridge Corporation provided the following services to the Corporation during the year:

	2023	2022
Management fees	\$ - \$	42



17. Related party transactions (continued):

(b) Intercompany transactions (continued):

ii. GrandBridge Solutions Inc.

The Corporation provided the following services to GrandBridge Solutions Inc., an unregulated wholly owned subsidiary corporation of GrandBridge Corporation:

	2023	2022
Maintenance of streetlights	\$ 333 \$	200
Management fees	\$ 12 \$	8
Accounting and administration fees	\$ 14 \$	8

iii. GrandBridge Group Inc.

The Corporation provided the following goods and services to GrandBridge Group Inc., an unregulated wholly owned subsidiary corporation of GrandBridge Corporation:

	2023	2022
Management fees	\$ 152	\$ 93
Property rental fees	\$ 39	\$ 21
Pole rental fees	\$ 95	\$ 57
Other services	\$ 10	\$ 16

GrandBridge Group Inc. provided the following services to GrandBridge Energy during the year:

	2023	2022
Internet services	\$ 22 \$	5

(c) Key management personnel

The key management personnel of the Corporation have been defined as members of its board of directors and executive management team members.

Key management compensation comprises:

	2023	2022
Directors' fees	\$ 346 \$	156
Salaries, incentives, and other short-term benefits	1,978	1,140
Post-employment benefits	9	9
	\$ 2,333 \$	1,305



18. Revenue from contracts with customers:

The Corporation generates revenue primarily from the sale and distribution of electricity to its customers. Other sources of revenue include services ancillary to the electricity distribution, pole and duct rentals, water and sewer billing services, other regulatory service charges, and capital contributions.

	2023	2022
Revenue from contract with customers		
Energy sales	\$ 312,762 \$	220,956
Distribution revenue	63,152	40,729
	\$ 375,914 \$	261,685
Other revenue	5,024	4,691
Total revenues	\$ 380,938 \$	266,376

Energy sales and distribution revenue by customer class comprise:

2023	Energy sales	Distribution revenue	Total revenue from contracts with customers
Residential service	\$ 94,982 \$	37,010	\$ 131,992
General service	189,557	24,195	213,752
Large users	15,369	946	16,315
Embedded distributors	11,102	436	11,538
Other	1,752	565	2,317
Total	\$ 312,762 \$	63,152	\$ 375,914

2022	Energy sales	Distribution revenue	Total revenue from contracts with customers
Residential service	\$ 69,929 \$	23,681	\$ 93,610
General service	132,218	15,484	147,702
Large users	10,564	598	11,162
Embedded distributors	7,189	231	7,420
Other	1,056	735	1,791
Total	\$ 220,956 \$	40,729	\$ 261,685



19. Other income from operations:

Other income comprises:

	2023	2022
Notification (document) charges	\$ 1,493 \$	728
Amortization of deferred revenue	1,227	660
Pole and other rental income	818	700
Water and sewer billing services	556	353
Regulatory service charges	390	421
Management fees	219	110
Metering network charges	133	89
Property rental	64	68
Miscellaneous	124	1,562
Total other income	\$ 5,024 \$	4,691

20. Finance income and charges

	2023	2022
Interest income on cash and cash equivalents	\$ (408) \$	(427)
Lease interest income	(25)	(17)
Finance income	(433)	(444)
Interest expense on long-term debt	4,702	3,338
Interest expense on intercompany debt	151	101
Interest expense on right-of-use leases	32	21
Interest expense and other finance expenses	1,336	556
Finance charges	6,221	4,016
Net finance costs recognized in profit or loss	\$ 5,788 \$	3,572



21. Commitments:

(i) Credit Facility

The Corporation has a Credit Facility Agreement ("Credit Facility") with a Canadian chartered bank which provides that the Corporation may borrow up to \$70,000 to finance general corporate requirements, capital investments, and working capital requirements. Borrowings may be in the form of Bankers' Acceptances ("BAs"), prime rate loans, letters of credit, and/or current account overdrafts. Interest rates payable on the Credit Facility are based on a margin relative to the prime or BA rate. A standby fee is paid on any unutilized portion of the Credit Facility. The Credit Facility has a maturity date of May 3, 2027.

(ii) Obligations under Capital Cost Recovery Agreement

The Corporation is party to a connection and a cost recovery agreement ("CCRA") with Hydro One Network Inc. ("HONI") whereby HONI agreed to build 115kV Switching Facilities at the Brant Transformer Station ("Brant TS") to provide additional capacity to meet the existing and future load growth expected on the transmission circuits. The Switching Facilities were placed into service on April 26, 2019.

Under the terms of the CCRA, the Corporation has agreed to an allocation of the costs of the project based on the expected future load growth. Annually, at the anniversary of the In-Service Date, if the expected future load growth does not meet an agreed upon load level, the Corporation may be subject to an allocation of a true-up adjustment based on the difference between the total capital cost of construction and the projected network revenue to be earned by HONI. The difference would represent a debt obligation of the Corporation based on the extent that the actual and forecast HONI revenue through the CCRA term is less than the amount of HONI revenue projected at the time the project was constructed. The Corporation's commitment is estimated at approximately \$5,688.

In general terms, investments in regulated electricity distribution assets are recoverable from customers in future rate applications based on the rate-making policies of the OEB.

(iii) General Liability Insurance

The Corporation has obtained general liability and enhanced directors and officers insurance coverage from the Municipal Electric Association Reciprocal Insurance Exchange (The MEARIE Group). The MEARIE Group is an insurance reciprocal whereby all members through the unincorporated group share risks with each other. Members of the MEARIE Group are assessed a premium deposit at policy execution. Should the group experience losses that are in excess of the accumulated premium deposits of its members combined with reserves and supplementary insurance, members would be assessed a supplementary or retro assessment on a pro-rata basis for the periods in which the Corporation was a member.



21. Commitments (continued):

(iv) General:

From time to time, the Corporation is involved in various litigation matters arising in the ordinary course of its business. The Corporation has no reason to believe that the disposition of any such current matter could reasonably be expected to have a materially adverse impact on the Corporation's financial position, results of operations or its ability to carry on any of its business activities.

22. Pension plan:

The Corporation provides a pension plan for its employees through OMERS. The plan is a multiemployer, contributory defined pension plan with equal contributions by the employer and its employees. The Corporation made employer contributions of \$1,855 (2022 - \$1,144) to OMERS during the year. The Corporation estimates that a contribution of \$2,313 to OMERS will be made during the next fiscal year.

As at December 31, 2023, OMERS had over 600,000 members. The most recently available OMERS annual report is for the year ended December 31, 2023, which reported that the plan was 97% funded, with an unfunded liability of \$3.9 billion. The unfunded liability is likely to result in future payments by participating employers and members.

23. Employee benefits:

	2023	2022
Salaries, wages, and benefits	\$ 19,233 \$	12,952
Contributions to OMERS	1,855	1,144
CPP and EI remittances	929	395
Expenses related to defined benefit plans	232	239
	\$ 22,249 \$	14,730



24. Cash flow information:

Net change in non-cash operating working capital comprises:

	2023	2022
Accounts receivable	\$ (2,149) \$	(1,792)
Unbilled revenue	1,697	(5,904)
Inventories	(822)	(884)
Other assets	99	265
Accounts payable and accrued liabilities	704	5,456
Customer deposits (current)	(1,082)	1,641
	\$ (1,553) \$	(1,218)

25. Financial instruments and risk management:

Fair value disclosure

Cash and cash equivalents are measured at fair value. The carrying values of receivables, and accounts payable and accrued charges approximate fair value because of the short maturity of these instruments. The carrying value of the customer deposits approximates fair value because the amounts are payable on demand.

The fair value of the long-term debt, Series A Senior Unsecured Debentures at December 31, 2023 is \$43,685 (2022 - \$42,151) and Series B Senior Unsecured Debentures at December 31, 2023 is \$37,043 (2022 - \$35,303). The fair value is calculated based on the present value of future principal and interest cash flows, discounted at the current rate of interest at the reporting date. The interest rate used to calculate fair value at December 31, 2023 was 4.869% (2022 - 5.125%).

Financial risks:

The Corporation understands the risks inherent in its business and defines them broadly as anything that could impact its ability to achieve its strategic objectives. The Corporation's exposure to a variety of risks such as credit risk, interest rate risk, and liquidity risk, as well as related mitigation strategies are discussed below.

(a) Credit risk:

Financial assets carry credit risk that a counterparty will fail to discharge an obligation which could result in a financial loss. Financial assets held by the Corporation, such as accounts receivable, expose it to credit risk. The Corporation earns its revenue from a broad base of customers located in the Cities of Cambridge and Brantford, Township of North Dumfries and within the County of Brant.



25. Financial instruments and risk management (continued):

Financial risks (continued):

The carrying amount of accounts receivable is reduced through the use of a loss allowance and the amount of the related credit loss is recognized in net income. Subsequent recoveries of receivables previously provisioned are credited to net income. The balance of the loss allowance at December 31, 2023 is \$2,701 (2022 - \$2,725). A credit loss of \$498 (2022 - \$319) was recognized during the year.

At December 31, 2023, approximately \$2,511 (2022 - \$2,195) is considered 60 days past due. One customer accounts for a balance of \$942 of the accounts receivable over 60 days, of which an amount of \$384 has been included in the loss allowance. The Corporation has over 113,000 customers, the majority of whom are residential. Credit risk is managed through collection of security deposits from customers in accordance with directions provided by the OEB. As at December 31, 2023, the Corporation holds customer security deposits in the amount of \$8,145 (2022 - \$8,194); Management believes that it has adequately provided for any exposure to normal customer and retailer credit risk.

(b) Market risk:

Market risks primarily refer to the risk of loss resulting from changes in commodity prices, foreign exchange rates, and interest rates. The Corporation currently does not have any material commodity or foreign exchange risk. The Corporation is exposed to fluctuations in interest rates as the regulated rate of return for the Corporation's distribution business is derived using a complex formulaic approach which is in part based on the forecast for long-term Government of Canada bond yields. This rate of return is approved by the OEB as part of the approval of distribution rates.

A 1% increase in the interest rate at December 31, 2023 would have increased interest expense on the long-term debt, including the current portion, by \$1,318, assuming all other variables remain constant. A 1% decrease in the interest rate would have an equal but opposite effect.

(c) Interest rate risk:

Interest is paid on customer deposits at a market rate reset quarterly as directed by the Ontario Energy Board.

The non-revolving term facility loan bears interest at a floating rate and thus, the carrying value approximates fair value. However, the Corporation entered an interest rate swap transaction, derivative instrument, the effect of which is to fix the interest rate on the non-revolving term loan at 2.54%. The potential savings to the Corporation of the interest rate swaps, representing estimated fair value as presented on the balance sheet, was \$1,794 (2022 - \$2,678) which was in the favour of the Corporation. The Corporation entered into the interest rate swap transaction to fix the interest rate over the long-term and intends to hold this to maturity at which time there should be no replacement cost.



25. Financial instruments and risk management (continued):

Financial risks (continued):

(d) Prudential risk:

The Corporation is required, through the Independent Electricity System Operator ("IESO"), to provide security to mitigate the Corporation's risk of default based on its expected activity in the electricity market. The IESO could draw on this guarantee if the Corporation fails to make a payment required by a default notice issued by the IESO. The maximum potential payment is the face value of the bank letter of credit. As at December 31, 2023, the Corporation provided prudential support in the form of a bank letter of credit of \$13,057 (2022 - \$13,057).

(e) Liquidity risk:

The Corporation monitors its liquidity risk to ensure access to sufficient funds to meet operational and investing requirements. The Corporation's objective is to ensure that sufficient liquidity is on hand to meet obligations as they fall due while minimizing interest exposure. The Corporation has access to a \$70,000 revolving credit facility. The Corporation monitors cash balances daily to ensure that a sufficient level of liquidity is on hand to meet financial commitments as they come due. Borrowings under the credit facilities may be in the form of prime rate loans; current account overdrafts, Bankers' Acceptances; or Letters of Credit and/or Letters of Guarantee in Canadian currency. As at December 31, 2023, \$6,707 (2022 - \$12,112) had been drawn under the revolving credit facility.

The majority of accounts payable, as reported on the balance sheet, are due within 30 days.

(f) Capital disclosures:

The main objectives of the Corporation, when managing capital, are to ensure ongoing access to funding to maintain and improve the electricity distribution system, compliance with covenants related to its credit facilities, prudent management of its capital structure with regard for recoveries of financing charges permitted by the OEB on its regulated electricity distribution business, and to deliver the appropriate financial returns.

The Corporation's definition of capital includes shareholder's equity, intercompany debt, and long-term debt. As at December 31, 2023, shareholder's equity amounts to \$242,304 (2022 - \$235,035) and long-term debt, including the current portion, and intercompany debt amounts to \$135,510 (2022 - \$144,095). The Corporation's capital structure as at December 31, 2023 is 36% (2022 - 38%) debt and 64% (2022 - 62%) equity. There have been no changes in the Corporation's approach to capital management during the year.

The Company's long-term debt agreements include both financial and non-financial covenants. As at December 31, 2023, the Company was in compliance with all covenants.



26. Changes in accounting policies:

The International Accounting Standards Board (IASB) has issued the following Standards, Interpretations and Amendments to Standards that were adopted by the Corporation effective January 1, 2023:

- a) Definition of Accounting Estimate (Amendments to IAS 8)
- b) Disclosure of Accounting Policies (Amendments to IAS 1 and IFRS Practice Statement 2)
- Deferred Tax Related to Assets and Liabilities Arising from a Single Transaction -Amendments to IAS 12 Income Taxes.

The amendments did not have a material impact on the financial statements.

27. Emerging accounting changes:

At the date of authorization of these financial statements, several new, but not yet effective, Standards and amendments to existing Standards, and Interpretations have been published by the IASB. None of these Standards or amendments to existing Standards have been adopted early by the Corporation and it is still to be determined if any will have a material impact on the Corporation's financial statements.

- a) Classification of Liabilities as Current or Non-current (Amendments to IAS 1)
- b) Non-current Liabilities with Covenants (Amendments to IAS 1)
- c) Lease liability in a sale and leaseback transaction (Amendments to IFRS 16)
- d) Supplier finance arrangements (Amendments to IAS 7 and IFRS 7)